#### MNC-I C3 PLANS AND POLICY NOTES (#45)

#### As of 8 November 2007

#### WARPLANS:

**1. TOPIC:** OPORD 08-01 Development (No Change)

**DISCUSSION:** Development of OPORD 08-01 officially has begun following the presentation of the operational environment to commanders. CG, MNC-I provided initial guidance and approved overarching planning concept and timeline. Suspense for completion of OPORD 08-01 is 30 November 2007.

**NEXT ACTION:** Continue refinement of Mission, Intent, Objectives, Tasks, and Framework through iterative meetings with the commander.

KEY DATES: N/A

POC:

(b)(3), (b)(6)

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2. TOPIC: Battalion Laydown/ Risk Assessment for July 2008 (New) DISCUSSION: CG will present ADM Fallon his plans and expectations for areas with future reduced coalition presence as BCTs depart without backfill.

**NEXT ACTION:** Continue to refine presentation and present CG on 12 November 2007 prior to ADM Fallon presentation.

and

KEY DATES: ADM Fallon Presentation 16 November 2007.

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	(b)(3), (b)(6)	

3. TOPIC: Operational Reserve (OPRES) (New)

**DISCUSSION:** FRAGO 419, Framework for Establishment and Planning Priorities of the MNC-I Operational Reserve (OPRES) was published 3 November 2007; this document allows subordinate MND/BCT to plan for the employment of the OPRES in their battlespace should the Corps Commander direct OPRES deployment to that portion of the ITO. **NEXT ACTION:** IAW FRAGO 419, OPRES planning priorities are: Diyala, Arab Jabour,

**NEXT ACTION:** IAW FRAGO 419, OPRES planning priorities are: Diyala, Arab Jabour, Diwaniyah, Salah Ad Din. Joint and Combined planning will occur between 10 and 15 November between the battlespace owning BCT and the OPRES BN/SQDN with Corps and Divisional oversight. Briefing will follow to CG MNC-I. Periodic threat assessment updates will necessitate re-prioritization of planning priorities, which will initiate a new planning cycle. **POC:** (b)(3), (b)(6)

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#### 4. TOPIC: JCP Review (New)

**DISCUSSION:** MNF-I released a 2<sup>nd</sup> review of its Joint Campaign Plan Version 7 on 29 Otcober 2007. While critical issues continue to be definition of the phasing construct, basing and details on how to conduct transition of responsibility to the Iraqis, MNFI did not provide updates to the transitions, glossary, or basing annex. Within the current basing annex, FOB Delta has yet to be classified as an enduring base, event though this has already been agreed upon by MNC-I and MNF-I. There was also no update from to the political annex, although this was most likely due to the diplomatic activity with Turkey rather than an inability to reach consensus on diplomatic input to the JCP. MNF-I provided a 3<sup>rd</sup> review on 5 November. **NEXT ACTION:** Consolidate responses to annexes and submit to CG 9 November 2007.

#### KEY DATES: N/A

POC: [		(b)(3), (b)(6)
	(b)(3), (b)(6)	

5. TOPIC: JASG-C (No Change)

**DISCUSSION:** Conducted second MNC-I/ JASG-C Future Support OPT/ VTC 01 November. Attendees: JASG, MNF-I (STRATOPs), MND-B, C6, C4. Fleshed out further issues for action and further planning.

NEXT ACTION: Draft FRAGO will be ready for staffing by Friday, 02 November	•.
KEY DATES: NA.	
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POC:

(b)(3), (b)(6)

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6. TOPIC: MNF-I Force Re-posture OPT (Update)

**DISCUSSION:** MNC-I Planners participated in a Joint Theater Re-posture OPT with MNF-I at al-Faw Palace on Monday the 5<sup>th</sup> of November and a follow VTC with SPA Plans on the evening of the 7<sup>th</sup> of November. MNF-I SPA plans presented their assumptions about the environment for both the near and long-term. Further they described the conditions that allow MNF-I to reduce from 20-15-12-10-7-4 BCTs. Subordinate commands briefed their plans to support a conditions-based re-posture of forces down to the Steady State (4+1+1 BCTs). MNC-I submitted an approved list major tasks for each of the reductions from 20-4 BCTs. CJSOTF-AP tasks were presented in conjunction with MNC-I. During the VTC on the 7<sup>th</sup> of November XVIII ABV Chief of Plans & Policy participated and discussed with the SPA Plans Director his planner's objectives for attending the Planners Session. XVIII ABC Force Generation, Basing, Sustainment and Intel planners departed Fort Bragg on the 7<sup>th</sup> of November for Qatar. **NEXT ACTION:** MNC-I planners will attend representing Operations, Sustainment/Logistics, Transition and Training Teams, Joint Fires and Special Operations. XVIII Airborne Corps will **KEY DATES:** Theater Posture Planners Session 10-17 November at CFH in Qatar.

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(b)(3), (b)(6)	
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7. TOPIC: Operation Phantom Hammer (Clear Diwaniya) (Update)

**DISCUSSION:** Operation Phantom Hammer is a Corps-level named operation; a four-phased CONOP designed to regain control of Diwaniya from insurgent elements. MND-CS is conducting a Division-level named operation similar in scope to Phantom Hammer called Final Strike, which has the same purpose as Phantom Hammer; to clear Diwaniyah of insurgent forces. (Recommend dropping this topic next week, or once Final Strike commences)

**WAY AHEAD**: Operation Phantom Hammer is BPT and conditions-based. Friendly conditions include the availability of enabler support, IP training, IP plan to retain cleared ground, and the Class IV/patrol base construction plan beyond that of JSS 2 construction (Operation Oil Drop).

POC (b)(3), (b)(6)

8. TOPIC: Maritime CONOPS (formerly called Riverine Ops) (No Change) DISCUSSION: The Maritime CONOPs OPT convened on 23 Oct 07 with the arrival of Naval planners from the Naval Expeditionary Combatant Command (NEEC). The mission analysis ISO a recommended Maritime Conop in the ITO is currently in progress.

**NEXT ACTION:** Continue IPB and mission analysis **KEY DATES:** N/A

## POC:

(b)(3), (b)(6)

(b)(3), (b)(6)

#### 9. TOPIC: Decision Points (No Change)

**DISCUSSION:** C3 Plans presented LTG Odierno with decision points regarding timelines for 2/1 AD's deployment to MND-C, backfilling 3/3ID and for the redeployment of 2SCR within the ITO, backfilling 4/SBCT in June 2008. While there has been no change to current plans, decision

points detailed when plans could still be altered and what risks would result if decisions were made after that time.

**NEXT ACTION:** Continue refinement of options to consider possible changes in task organization.

**KEY DATES:** Any changes in 2/1AD's timeline must occur NLT 5 December 2008, and changes reference 2SCR's AO after February 2008 will be a decision for XVIII ABC. A decision matrix on this will pass to XVIII ABC in February, prior to TOA.

#### POC:

(b)(3), (b)(6)

(b)(3), (b)(6)

**10. TOPIC:** Transition of IA Divisions (No Change)

**DISCUSSION:** The transition of the ten IA Divisions (developed under the COIN force program) to Iraqi Security Forces control is 90% complete. 7IA TOA programmed for 01 Nov 07. No anticipated delays to transition. HQ IGFC staff visit to 7IA 20-23 Oct 07 reported as successful. CDR 7IA gave a backbrief to CG IGFC given on 24 Oct 07.

NEXT ACTION: Translate backbrief and review for situational awareness. Prepare for TOA ceremony on 01 Nov 07.

POC:

(b)(3), (b)(6)

**11. TOPIC:** HQ Consolidation (No Change)

**DISCUSSION:** As BCTs in theater decrease, so will certain staff requirements, leading to an eventual consolidation of MNC-I and MNF-I. To preserve combat power, and an optimal ratio of HQ to subordinate forces as BCTs depart theater, plans is determining the HQ staff requirements for varying levels of BCTs assigned in theaters, identifying any excesses in HQ staff personnel and redundancies between MNC-I and MNF-I. Consolidate all tasks from C3 sections and presented EXSUM to DCOS 14 SEP.

**NEXT ACTION:** Awaiting further guidance from DCOS

KEY DATES: N/A

POC:

(b)(3), (b)(6)

(b)(3), (b)(6)

12. TOPIC: Elections (No Change)

#### - ELECTION NOTES ARE UNCLASSIFIED -

DISCUSSION: A draft copy of the Provincial Powers Law and a draft copy of the Elections Law	N
(Governorates, Districts, and Sub-Districts Elections Law) are both posted on (b)(6)	
(b)(6) elections portal: (b)(6) This	
legislation has not progressed beyond the second reading, but reviewing these draft documents	;
gives us the opportunity to see how the PM office intends to craft the legislation. Provincial	
Elections could occur within about 5 months of the Elections Law passing. The next step for the	Э
IHEC is to confirm the heads of the 19 Governmental Electoral Offices (GEO) (one per province	;
and two in Baghdad). Current estimation is that Voter Registration will occur on or about 15	
January 2008 and Provincial Elections will occur no earlier than 1 June 2008.	
WAY AHEAD: Tuesday, 12 November 2007 1000-1130 MNC-I Elections OPT at AI Faw	
Palace C3 Plans and Policy Conference Room (will become a bi-weekly, standing OPT until	

conference Room (will become a bi-weekly, standing OPT until Provincial Elections occur). November 2007 Elections Working Group at the Palace Compound, USM-I, date and time TBD.

POC:

(b)(3), (b)(6)

**13. TOPIC:** XVIII ABC LNO Plan (No Change)

**DISCUSSION:** No Change to LNO Plan (2 x package). XVIII ABC has been working on their next PDSS, but no changes to their LNO plan has emerged at this point.

NEXT ACTION: Awaiting updates from	(b)(3), (b)(6)	, XVIII ABC.	
KEY DATES: NA			
POC:	(b)(3), (b)(6)		

#### **14. TOPIC:** Base Consolidation and Closure (No Change)

**DISCUSSION:** Base transfer / closures are a conditions based approach driven by three major considerations: stability in the AO, ISF ability/capability to assume & hold battle space, and funding for base consolidation. The current methodology is bottom-up driven with MSC nominating bases for transfer / closure and MNC-I approve closure requests and supports/monitors the MNC-I SOP base closure process. MNF-West's Camp Corregidor is approved for closure for 20-Dec-07, closure efforts in progress. MNF-West has submitted Property Closure Notification requests for Combat Outpost (20-Dec-07) and Blue Diamond (01-Mar-08), staffing is at MNC-I HQ. Cedar II capabilities move to Adder is ongoing with 2-year plan, new date for Cedar II closure is Jun-09.

The MNC-I CG reviewed the Basing EXSUM and signed a letter to the MNF-I CG of the MNC-I produced Strategic Over-watch COB list (Q-West, Anaconda, Al Asad, VBC, Delta, Adder, & BAS.) This letter is at the MNF-I CG desk for review/approval; MNF-I SPA concurs with MNC-I proposal.

MNC-I Basing gave the Basing Operations briefing to the CG Saturday 06-Oct-07. The briefing lasted 30min with the DCG, CoS, DCoS, and C7 in attendance. The basing current management plan and way ahead were accepted by the CG.

**Next Action:** The Basing OPT continues to work base closure staff planning to produce draftready-to-use base closure plans for every base. This produces off-the-shelf plans that 18 ABN Corps can use as the situation dictates (leveraging III Corps expertise) and raises significant issues for resolution now to produce base closure and base operations enablers in the future, (i.e. increased DRMS demilitarization capability, increased incinerators for waste destruction, scrap metal [on bases] processing and removal.)

**Future Actions:** IZ Transition: COA#2 is still in effect (No change) JASG-C is producing COA#3 which entails the consolidation of MNF-I presence in the IZ from 13 to 3 locations. The transition requires the transfer of personnel from Bases Union I & III be complete ~APR-09, the relocation of CSH to VBC (Est. transfer complete ~JUL-09) and the relocation of GRD to VBC (~OCT-09). Bases will be transferred from the owners to JASG-C; JASG-C will then hand over to an Iraqi agency when the IZ transition activities are complete.

The Basing Management Working Group meeting is conducted weekly and the Executive Base Management Board is once a month on the 1<sup>st</sup> Saturday in place of the BMWG. **Bases transferring / closing in the next:** 

**30 days:** 0

**60 days**: 0

90 days: MNF-West Corregidor, MNF-West Combat Outpost Key dates: Next BMWG 13-Oct-07 @ Phantom CR / 1300, Next Executive Basing Management Board is 04 Nov 07. The next MNF-I Basing Board (IZ) is 14-Oct-08. POC: (b)(3), (b)(6)

(b)(3), (b)(6)

**15. TOPIC:** Establishment of Judicial Complexes (No Change)

**DISCUSSION:** During the conduct of the MNC-I OPORD 07-01 Brief, the CG MNC-I directed the MNC-I SJA to assume responsibility for the establishment of safe, secure judicial complexes throughout Iraq, modeled after the Rule of Law Complex in the Rusafa District of Baghdad. Additionally, the CG MNC-I provided guidance to establish the first site in the city of Ramadi. Initial planning began with the development of a Concept Brief, which was briefed to the MNC-I C3. Upon briefing the C3, the MNC-I SJA section published WARNO 008 to provide notice

to the major subordinate commands about this initiative and to assemble the Corps Judicial Complex Working Group (JCWG). Members of the JCWG include representatives from the Corps SJA, C4, C6, C7, C8, C9, and AT-FP sections as well as a representative from the Joint Contracting Command.

- On 12 Aug, the SJA Rule of Law attorney accompanied a group consisting of DoS, GRD, LAOTF, and MNF-I personnel to Ramadi to visit proposed sites for the Ramadi Judicial Complex. The short-term solution, approved by Chief Judge Medhat of the Higher Juridical Council, is to renovate the Ramadi Government Center to house Anbar Criminal Court (ACC) #18. That way, the ACC can begin trying terrorism cases arising within Anbar Province. The long-term solution is to locate a Judicial Complex on FOB Blue Diamond.

- A \$300,000 PR&C has been approved by the MNC-I CoS for a GRD Site Assessment at FOB Blue Diamond for the establishment of a Judicial Complex.

- Initial Site Assessment has been completed. Overall cost of project is now estimated to be \$11.6 million. Total completion time for project would be 120 days (assuming complete availability of site).

#### NEXT ACTION:

- (b)(3), (b)(6) has been designated as the project manager for the Ramadi Judicial Complex. He met with members of the JCWG on Tuesday, 11 September to discuss what has occurred regarding the Ramadi Complex, as well as the way ahead.

#### **KEY DATES**:

04 OCT – VOIP Teleconference

07 OCT – JCWG Meeting POC:

(b)(3), (b)(6)

16. TOPIC: Coalition Participation (No Change)

**DISCUSSION:** With the arrival of (b)(3), (b)(6) in the MNC-I Coalition LNO Cell, C3 Plans has focused its coalition actions to the following items: (1) planning named operations that involve both US forces and a coalition MND (either MND-NE, MND-SE, or MND-CS), and also require corps enabler support, (2) tracking when the capabilities of coalition forces change dramatically enough to warrant either re-missioning of US forces or a boundary change, and (3) participating in WARFIGHTER exercises that train follow-on coalition partners.

POC:

(b)(3), (b)(6)

**17. TOPIC:** Major Cultural / Religious Events (No Change)

**DISCUSSION:** The following lists the months of the Lunar Calendar for 1428-9 (2007-8):

Lunar Month	<u>Meaning</u>	Gregorian Month
1 Shawwal 1428	Vigorous	13 October 2007
* 1 Dhu al Qada 1428	Month of Rest	11 November 2007
* 1 Dhu al Hajj 1428	Month of Hajj	11 December 2007
* 1 Muharram 1429	Forbidden	10 January 2008
1 Safar 1429	Empty	9 February 2008
1 Rabi I 1429	First Spring	9 March 2008
1 Rabi II 1429	Second Spring	8 April 2008
1 Jumada I 1429	First Freeze	8 May 2008
1 Jumada II 1429	Second Freeze	7 June 2008
* 1 Rajab 1429	Respect	7 July 2008
1 Shaban 1429	Distribute	5 August 2008
1 Ramadan 1429	Parched Thirst	3 September 2008

# \* Muhammad decreed the 4 months with an asterisk as holy months. During holy months, it is forbidden for practicing Muslims to wage war or fight.

NEXT	EVENT: Hajj planning is underway; ACTO (b)(3), (b)(6) MNC-I FU	OPS
WAY	AHEAD: Updated Operationally Significant Religious Events Master List is	ocated on the
SIPR	MNC-I C3 Plans and Policy homepage under LEAD PLANNER / (b)(3), (b)(6)	and also
under	RELIGIOUS EVENTS.	-
POC:	(b)(3), (b)(6)	

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TOPIC: IA Legal Advisor Partnership Program (IALAPP) (No Change)
DISCUSSION: The MNC-I OSJA IALAPP stated priorities are: (1) Oversee IGFC Legal
Advisor training; (2) Provide assistance in implementation of revised IA military justice system;
(3) Encourage centralized IGFC Detainee procedures and policies; (4) Coordinate providing
equipment, materials, and training to increase effectiveness of IA legal advisors; and (5) Foster
decrease in IA detainee abuse.

**NEXT ACTION:** Ongoing projects include:

- BG Adnan Hamudi, IGFC Legal Advisor, as well as (b)(3), (b)(6) IGFC Deputy Legal Advisor, meeting on a biweekly basis with MNC-I OSJA IALAPP attorney;

- IA implemented Military Justice System on 1 Oct 07. The English translation of the published laws is complete; (b)(3), (b)(6) is finalizing the training package on the IA Military Justice System to be distributed throughout theater via MNC-I FRAGO.

#### **KEY DATES:**

1 OCT - IA Military Justice System implemented

POC:

#### ISF:

**1. TOPIC:** 11 IA HQ Force Generation and Deployment for FAQ (Update)

(b)(3), (b)(6)

**DISCUSSION:** 11 IA is a PMI unit currently undergoing force generation at Old MOD. As of 23 September 2007, 1/11 IA is under the administrative control of the 11<sup>th</sup> Division and under the operational control of Rusafa Area Command and the Baghdad Operations Command. During the OPT MNSTC-I announced that the HMMWVs for 3/11 and 2/11 as part of FORCEGEN were redirected by the PM. G4 ISF is attempting to determine where they were redirected to. This moved 11 IA to the head of the list for the HMMWV/MRAP transfer. Potentially impacts FAQ rotation plan leading to an AWOL issue among deployed units.

Unit designations:

- 1/11 IA remains 1/11in Adhamiya
- 2/11 IA is the former unidentified BDE in FOB Falcon
- 3/11 IA remains 3/11in FOB Hope
- 4/11 IA is current 4/1 in Rusafa

Battle-space for 11th IA.

- 3 BDEs to Rusafa Area Command, 1 BDE to Karkh Area Command.
- 11th IA able to incrementally C2 BDEs as it becomes more capable, in order: 1/11, 4/11 (reflagged from 4/1) 3/11 and 2/11.

#### NEXT ACTION:

- TBD OCT 07 FOC (DIV HQ Build, Phase 1) Orders need to be cut to transfer to BOC control

- 3/11 IA Unit Set Fielding at Besmaya Range Complex (14 OCT-22 NOV ongoing)

- 15 NOV 07, 11<sup>th</sup> Division will take operational control of 1/11 and the Adhamiyah Security District

**KEY DATES:** 

? DEC 07: 2/11 Unit Set Fielding Mid DEC: 3 Bns of 3/11 scheduled to replace 3/3/2, 3/2/4, and 4/2/4 IA JAN/FEB: Reflag 4/1 to 4/11, release 3/1/3 FEB: ADCON 4/11? APR: TACON 4/11? 3/11 and 2/11 FOC JUN: 11 IA DIV troops FOC (Phase 2 of DIV HQ build) POC: (b)(3), (b)(6)

#### 2. TOPIC: Seaport Security (No Change)

**DISCUSSION:** MNF -I planning efforts for seaports began 29 Mar and included Maritime Strategy development, security planning on seaports. Leaders from the Iraqi Navy, Coast Guard and CF focused on the development of a Memorandum of Understanding for combined maritime operations. Past seaport conference at MNF-I, 24-25 Jul 07, identified significant gaps in coastal security coverage, both procedural and physical. This gap is currently not patrolled by Iraqi Navy, CG or CTF 1.4a and extends from the last CP on the Iraqi side of the Shatt AI Arab [29° 57'N, 048° 30'E] to the deep water mark off the entrance to the Shatt AI Arab at [29° 51'N, 048° 45'E], a distance of around 10 nautical miles (18km). General Mohan, CG, Basra Operations Command has recommended that DBE Coast Guard be replaced by IA personnel based on the perception that the Coast Guard is ineffective due to corruption. A U.S. Navy planning team has visited MNC-I and MND-SE to determine what options are viable for increased border security on the Shatt AI Arab waterway, the Maysan Marsh area and other coastal waterways.

#### **NEXT ACTION:**

- Continue to monitor actions / developments on Memorandum of Understanding

- Continue to monitor actions relative to General Mohan's recommendation.

- Continue coordination with U.S. Navy planning team.

#### **KEY DATES:**

- 01 Nov 07: Joint Border Enforcement Workgroup at DBE HQ - Tentative

-INEXT meeting is	I BD to complete development of the MOU.	
POCs:	(b)(3), (b)(6)	_

POCS:	(b)(3), (b)(6)
(b)(	3), (b)(6)

#### 3. TOPIC: IAIB Transition (Update)

**DISCUSSION:** Construction efforts along the exclusion zone are significantly behind and the first location to become available will not assist in housing newly converted BNs. With the exception of 1/5/4, exclusion zone basing will not keep pace with the current retraining plan.

- 3/5/4 currently at Karkh Water Treatment Facility (KWTF). 2/5/4 is at K1 for training.
- 18<sup>th</sup> SIB, at the instigation of its officers, 1, 2 and 4 Companies of the Bde deserted in mass protest of the unit's pending relocation from Ash Sharkat to Sufra (sp). The units protested their pending reassignment away from their home area into areas characterized by different religious and tribal affiliations. Most of these soldiers returned to duty when threatened with incarceration.
- LORs supporting the FMS cases to field additional SIB units with added equipment were returned to MNSTC-I SAO UNSIGNED. MoD's stated that IAIBs are no longer a priority for the Iraqi Army and MoD for 2008.
- No equipment or vehicles will be issued to any IAIBs units beyond the third iteration
- CMA-TT and MNSTC-I remain firm on their plan to NOT expend ISFF on these units, without mutual MoD support, which does not look like it will happen for 2008.
- The basing plan beyond Phase I of the "Exclusion Zone" (Bayji to Kirkuk) also remains highly questionable at this time.

#### **NEXT ACTION:**

15 NOV: IGFC decision to continue training or pause

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POC:	(b)(3), (b)(6)

**4. TOPIC:** Build POE Capability - Border Strategy, Security and Interdiction (Update) **DISCUSSION:** MNF-I published the modification FRAGO (Securing the Borders Strategy) this month as part of the Iraqi National Border Control Plan. The modification of the strategy serves

to reinvigorate and refocus MNF-I's efforts with the GOI on borders enforcement. The strategy will serve as the basis for all ongoing border planning efforts to include interdicting the flow of foreign fighters, building POE capability and seaport / air port strategy. MNC-I continues to build permanent presence at designated POEs IOT disrupt foreign terrorists and facilitators cross-border movement, illegal munitions smuggling and other nefarious cross-border activities. POE enhancement remains a priority and continues to improve as part of the plan. POETT at POE Zurbatia and BTT Region III DBE have successfully implemented POE and DBE Checkpoint operational checklists to standardize POE and Checkpoint operations. This is the first successful reported implementation of this type of necessary program at any DBE facility in Irag.

#### NEXT ACTION:

-Monitor developments / planning tied to the National Border Control Strategy to include Border Enforcement Conf with neighboring countries at the US Emb. (DHS Host).

-Continue to monitor actions relative to General Mohan's recommendation.

-Distribute DBE Region III checklist throughout DBE with recommendation for implementation at all POEs and DBE Border Patrol Checkpoints.

#### **KEY DATES:**

POCs:

-01 Nov 07 Joint Border Enforcement Workgroup at DBE HQ -Tentative

(b)(3), (b)(6)

(b)(3), (b)(6)

5. TOPIC: Seaport-Airport Transfer of Authority (No Change)

**DISCUSSION:** The supervision of seaports / airports now falls under the Mol / DBE effective 24 Jul 07. Key ministerial negotiations and administrative requirements associated with this action will continue to facilitate / complete the transfer process. It is assessed that the Umm Qasr port manager (b)(3), (b)(6) is likely to retain his position for the foreseeable future, as is the port director Dr MOHAMMAD (who is based in Basrah). The PM has appointed Director Generals (DG) for 4 seaports and will come under MOI authority. The MOT does not concur with the decision. The PM believes that ports are a national concern and he does not believe that the MOT should have overall control. The MOT is fighting with the PM on this and hence the delay in the TOA. The DG will be responsible for the Port Director (Port Director - daily port function including loading, unloading, administration) as well as the other ministry directors at the port (customs, immigration). It is assessed that when the DGs are in post, then the FPS will be brought firmly under command and will be restricted to security only. MOI/DBE has appointed a General as overall director for the SPOEs. As of this time the line of authority from the SPOE General to DBE is not clearly defined to CF.

#### **NEXT ACTION:**

-Continue to monitor actions / developments of seaport/airport strategy & seaport transfer of authority to MOI

-Transfer of authority of the FPS from the MoT to MoI

#### **KEY DATES:**

- 01 Nov 07: Joint Border Enforcement Workgroup at DBE HQ - Tentative

POCs:	(b)(3), (b)(6)	
	(b)(3), (b)(6)	

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**6. TOPIC:** Equipment/Logistical Support to Brigades and Battalions (Update) **DISCUSSION:** 3-4 OCT IA Life Support Conference at MOD clarified PM/MINDEF intent to discontinue current Life Support Contract and return to "old army system" of giving DIV CDRs the funds to feed/support their DIVs. IGFC has requested and been given answers by all of the DIVs as to their readiness for the implementation of this process

\* Execution Date: 5 Nov - Contracts must be let by this date for 1 Dec Service with no interruption. LTG Dubik's recommendation is for a phased approach to self sufficiency vs. drop dead date of 1 December. Taji is a proof of the principle.

LTG Ali (IGFC) is drafting a proposal to GEN Babikir and MINDEF to allow for a phased approach and to run a proof of principal with 1<sup>st</sup> DIV in Habbaniyah.

**NEXT ACTION:** C3 ISF LOG continues to monitor equipment status of IA units and especially those supporting FAQ.

**KEY DATES:** 30 November expiration of current Life Support contracts.

- This will be one of the subjects discussed at the logistics conference hosted by MNSTC-I on 8 NOV 07.

POC:

(b)(3), (b)(6)

7. TOPIC: IA Future FAQ Rotations (Update)

**DISCUSSION**: C3 Plans requested C3 ISF prepare a presentation on the facts, assumptions, constraints and risks used to forecast which IA units are available to deploy in support of Baghdad Security Operations. IGFC published OPORD 3 to cover the next rotation:

A. Extend 4/1, 1/4/1, 2/4/1 and 3/1/3 (O/A 1 FEB 08)

B. Extend 3/2/2 to the fourth phase (O/A 1 FEB 08) Beginning to hear threats of AWOL due to extension.

C. 3/3/2 and 3/2 return the control of the 2nd IA after the completion of the third phase. Assign a battalion from 3/11 after the completion of training in Kirkush training center to replace 3/3/2. (O/A 18 DEC 07)

D. Extend 3/2/4 and 4/2/4 until the 15th of December, 2007, then replace with two battalions from 3/11 after the completion of training in Kirkush training center. (O/A 15 DEC 07) Beginning to hear threats of AWOL due to extension.

E. 1/3/10 replaced 2/3/10 as the inbound unit replacing 2/2/10. 4/10 IA was reflagged as 1/10 so new unit designations are: 2/1/10 (old 2/4/10) RIPs with 1/1/10 (old 1/4/10). (O/A 24 NOV 07).

2 NOV: Breeze conference, conditions check. No issues. **NEXT ACTION:** 

~8-9 NOV Deployment to Besmaya

~10-21 NOV TNG at Besmaya

APR: 3/11 and 2/11 IA FOC

KEY DATES:

~22-24 NOV RIP/TOA 10 IA BNs

POC:

(b)(3), (b)(6)

8. TOPIC: RSU Taji Shortage of Common User Logistics Items (No Change)

**DISCUSSION:** RSU Taji has experienced supply shortages in the Central Issue Facility (CIF) for common items. The most recent example cited was a shortage of medium sized boots. It is recommended that improvements be made by providing "just in time" supplies of the high demand sized items to prevent long term problems. MNSTC-I believes that the IA has the supplies and funding organically to resolve this issue.

**NEXT ACTION:** Continue to monitor and validate whether there are shortfalls across the board. **KEY DATES:** None

POC:

(b)(3), (b)(6)

#### FORCE GENERATION:

1. TOPIC: MNC-I RFF 656, Riverine JUONS (Update)

DISCUSSION: Past: RFF 656, released 17 Jun 06, requested Riverine capability. JFCOM RFI dated 30 Sep 06 indicated RFF 656 not sourced due to RFF 397 (for MNF-W), directed CENTCOM to source internally. ONS submitted by MNF-I on 30 Nov 06, disapproved 8 JAN 07. Joint Capabilities Board review of JUONS had no significant results. JFCOM developed an in-lieu-of solution and engaged the global force management process. USJFCOM Sourcing Recommendation was deployment of MESF (3 x Armored RHIBs) to augment RIVRON by providing dam security to relieve Riverine assets to support dedicated Riverine requirements. Solution removed from SDOB by Navy. Naval planning team requested by MNF-I based on CONOP request from Chief of Naval operations; Navy identified members of the NECC.

Coalition partners contacted to determine capabilities/feasibility of support. All responses are negative. MND-SE terminated river patrols and prepositioned equipment to allow 7 day response if Iraqi capabilities are exceeded.

Based on MNC-I request to utilize Iraqi Fast Attack Boats, Iraqi Navy Commander signed MOU, boats were identified and inspected. US owned JP8 out board engines procured for the FAB and follow on Coalition watercraft. Six FAB are being repaired and configured by the 10<sup>th</sup> Trans Bn in Kuwait.

FRAGO published in 26Jun07 DTU, specifying commercial watercraft purchase option to MNDs utilizing OMA funds and internal assets to meet mission. DA LNO located 11 Coast Guard watercraft and got them laterally transferred to TPE for MND-N/MND-B with arrival 4-30 OCT. 10<sup>th</sup> Trans executes initial inspection and preparation. MND-B /MND-N directed delay in watercraft utilization based on RIP/TOA. Riverine way ahead submitted to JCS tank on 12OCT07, need CONOP. MND-C has submitted a JARB for three armored watercraft in accordance with 26 JUN07 DTU, delivery NLT 1 Jan 07.

Present: Iragi Navy Forces Commander has verbally agreed to extend FAB utilization to Oct 07. MOU is in staffing. FAB Engines are being installed in conjunction with safety related repairs with assistance from 1st TSC and 316th units and the Coast Guard at Kuwait Naval Base (KNB). Three of nine Coast Guard watercraft and three FAB with 10<sup>th</sup> Trans at KNB are operational. Coast Guard in theater training capability identified, training team linked up with 10<sup>th</sup> Trans for training plan able to train crews. Naval Planners completed CONOP

recommendation. Training plan (4 NOV DTU entry) published with initial class in December. Need for January and February training due to mission load/RiP/TOA is expected.

NEXT ACTION: Reception of Coast Guard Watercraft continues, last two should be released form Kuwaiti Customs NLT than 10 NOV07. Finalize response to Navy CONOP. Continue to monitor component delivery for watercraft repair.

#### KEY DATES: DOO.

POC:	<u>(b)(3), (b)(6)</u>	,
	(b)(3), (b)(6)	Riverine Research and Actions Folder, Deputy
Folder,	C3 Plans and Policy Web page on S	SIPR and CENTRIX
POC:		(b)(3), (b)(6)

**2. TOPIC:** RFF 796 Mod 1. Aviation Task Force Extension (No Change)

Discussion: MNC-I requests 1 X HHC, Aviation Brigade, requested in RFF 796 (URF 47694 -123 pax), be extended to serve a full 15 month tour. This is a non-enduring request for a 230 day extension of Ter 111 fear its current BOG of 30 Jun 08 to a 15 month BOG of 15 Feb 09.

TF.43 is the expected sourcing solution for RFF 796, which sought an aviation brigade headquarters for approximately eight months in order to maintain a dedicated BDE-level command and control capability for the MNC-I Aviation Brigade and for each of the Army divisions supporting OIF. This extension from eight months to 15 months is required due to MNC-I's plan to replace MND-C's 3ID Headquarters in summer, 2008, thus maintaining the existence of three Army division headquarters in Iraq. TF1.43 which has no replacement, must be extended to continue to serve as the Corps Aviation Brigade Headquarters, thus enabling the three other already sourced aviation brigade headquarters to provide direct support to the three OIF Army division headquarters. Transmitted to MNF-I 15 OCT 07.

**Next Action:** Respond to RFI's from Force

Key Dates: Extend BOG to 15 FEB 09

POC:

(b)(3), (b)(6)

**3. TOPIC:** MNC-I RFF #154, Horizontal Engineer Company for MNC-B (No Change) **DISCUSSION:** This RFF includes: 1 X Horizontal Construction Company to support combat and construction operations in Multi-National Division Baghdad Area of Operations. This RFF requests the validation of the Echelon above Division (EAD) engineer assets required to support combat and construction operations in the MND-B AO. The Construction Support Equipment (CSE) Company sourced to OIF 05-07 and OIF 06-08 was not included in the Multi-Functional Engineer Battalion requirement (URF 9376) for OIF 07-09. When the 642d Engineer Support Company redeploys on 11 NOV 2007, it will not be replaced. This will leave MND-B with a deficit of six horizontal platoons. Corps Engineer Brigade assets are tasked at capacity and utilization rates will not decrease in the next 12 months. This RFF is submitted in accordance with a request by 4<sup>th</sup> ID prior to assuming MND-B. Transmitted to Force 9 SEP 07. Transmitted to Force 25 SEP 07. Transmitted to CENTCOM 11 OCT 07. Draft chops from CENTCOM indicate that MNC-I #154 Horizontal ENG and MNC-I # 152 Facilities Engineers will be combined as a single RFF.

**NEXT ACTION:** Respond to RFIs. KEY DATES: LAD: 15 JAN 08 POC:

(b)(3), (b)(6)

**4. TOPIC:** MNC-I RFF #152, Facilities Engineer Detachments (No Change) **DISCUSSION:** This RFF includes: 2X Facility Engineer Detachments to support construction and maintenance at the Combat Support Centers (CSCs). RFF addresses the validation of requirements to support base management operations at the Combat Support Centers (CSCs). The lack of a FED has led to difficulty in the execution of MILCON construction and closure of CSC Cedar II. Previous work conducted by a TCN/LN electrical contract at a FOB supported by Q-West led to a CF soldier fatality. Assets assigned to the Corps Engineer Brigade are tasked to support other Contingency Operating Bases (COBs) or are being shifted to support COBs. CSCs are expected to remain around for as long as the Contingency Operating Bases. Assets within the Iraqi theater cannot be reallocated to support the CSCs. Transmitted to Force 9 SEP 07. Transmitted to Force 25 SEP 07. Transmitted to CENTCOM 11 OCT 07. Draft chops from CENTCOM indicate that MNC-I #154 Horizontal ENG and MNC-I # 152 Facilities Engineers will be combined as a single RFF.

**NEXT ACTION:** Respond to RFIs.

KEY DATES: LAD 15 JAN 08

POC:

(b)(3), (b)(6)

**5. TOPIC:** MNC-I RFF #148, Non Standard Brigade Headquarters (No Change) **DISCUSSION:** Success in mission accomplishment is being realized in AI Anbar and AI Wasit provinces. As a result, military operations are giving way to political means as we continue to

enable civil authority. As such, the commander has determined that conditions support the redeployment of the current US Army forces (1/3ID and 214 Fires BDE) on their present time lines and not replacing those capabilities. Given this fact, the Commander, MNC-I requests to replace the HBCT and 214 Fires BDE with Non-Standard (N/S) brigade-level headquarters capable of (1) commanding and controlling remaining US and Coalition Forces and Civil-Military Operations Teams (i.e., QRF, MEDEVAC, Fire Support, Route Clearance Teams, PRTs, etc.); and (2) Conducting interface with local governments and the Iraqi Security Forces in order to provide the political-military headquarters interface necessary to continue the enduring process of enabling civil authority. Any brigade-level headquarters/command and control organization will accomplish the purpose of this RFF (e.g., Fires Brigade Headquarters, Air Defense Artillery (ADA) Headquarters, Combat Support Brigade (Maneuver Enhanced), Battlefield Surveillance Brigade, United States Marine Corps Marine Expeditionary Brigade, etc. (Note: This is not an all inclusive list.). Additionally, a Civil Affairs Company Level Civil Military Operations Center for each Non-Standard Brigade Headquarters is requested. Transmitted to Force 23 SEP 07. Transmitted to CENTCOM 28 OCT 07.

**NEXT ACTION:** Respond to RFI's.

**KEY DATES:** LADs: 9 March and 7 July 08 POC:

(b)(3), (b)(6)

1.4a

6. TOPIC: RFF #796, Aviation Task Force (Update)

18 NOV 07 LAD for Tuff (1)1 4a

3 Dec 07 LAD for key personnel out of F/7-101 ATS CO with remainder of company to follow (JS Order contains 20 Dec 07 LAD, MNC-has submitted LAD shift requesting 3 Dec 07 LAD.

3 DEC 07 TOA between T(5)[1)] and 12<sup>th</sup> AVN BDE HQ in Balad 18 DEC 07 TOA between 12<sup>th</sup> AVN BDE HQ and HHC, 1CD CAB in Taji 22 Dec 07 TOA between F/2-227 ATS CO and F/7-101 ATS CO

RSOI waiver for The Indiana been approved by ARCENT; unit will deploy to Balad from Kuwait via single ticket in order to meet required RDDs to ensure adequate RIPs prior to redeployment of current forces

NEXT ACTION: Work 3 Dec 07 LAD of F/7-101 ATS CO with FORSCOM to ensure adequate RIP period with outbound unit, which has a 15 month BOG of 1 Jan 08. Monitor force flow of inbound units. Assist in expediting RSOI process through Kuwait. **KEY DATES:** Listed above

7. TOPIC: MNC-I RFF #162, 2 x RC Combat Arms Battalions (No Change)

**DISCUSSION**: On order, reserve component combat arms battalions deploy to designated areas of operations in the Iraqi Theater of Operations (ITO) and secure designated headquarters in order to protect respective headquarters. The requested non-standard brigade headquarters do not have organic forces to provide security; therefore, the requested reserve component combat arms battalions will be utilized to provide that security. One of the requested Reserve Component combat arms battalions will be assigned the responsibility of providing security for the requested non-standard brigade headquarters in Ar Ramadi in Multinational Force-West, the other will be assigned the responsibility of providing security for the requested non-standard brigade headquarters in AI Kut in Multinational Division-Center. Both battalions will also provide security for the Provincial Reconstruction Teams (PRTs) as the

PRTs interface with local and provincial governments off the Forward Operating Base (FOB). Transmitted to Force 19 OCT 07. Transmitted to CENTCOM 28 OCT. **NEXT ACTION**: Respond to RFI's.

**KEY DATES:** LADs: 9 March and 7 July 08

POC:

(b)(3), (b)(6)

8. TOPIC: RFF 806, Information Operations (No Change)
1.4c, 1.4a
NEXT ACTION: Respond to RFI's. KEY DATES: LAD: 31 DEC 07
POC: (b)(3), (b)(6)
1.4a, 1.4g

**NEXT ACTION:** Follow staffing progress through JS. Complete sourcing continues to be worked. 3 COA out for chops. **KEY DATES:** LAD of 1 OCT 07

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POC:

(b)(3), (b)(6)

**10. TOPIC:** MNC-I RFF #157, 1 X SECFOR Combat Arms Battalion (No Change) **DISCUSSION**: MNC-I requests 1 X SECFOR Combat Arms Battalion (BN) to relieve 1-9 FA conducting Force Protection missions at LSA Anaconda. This is a non-enduring requirement requesting a one time fill from 15 JUN 08 to 15 SEP 08 and can be filled by retaining current

SECFOR units scheduled for curtailment. The gap in capability requested in this RFF is the result of CENTCOM concurring with JFCOM's request to accept the 07-09 Theater Security BDE minus 1 X IN BN. MNC-I has internally mitigated this shortfall for 13 months by task organizing 1-9 FA from 2/3 ID and placing them OPCON under 1/82 ID (-). 1-9 FA is not scheduled to be replaced as a rotational force and its BOG is approximately 40 days prior to 1/82 ID (-)'s BOG. Transmitted to MNF-I 5 OCT 07. Transmitted to CENTCOM 22 OCT 07. CENTCOM with JS discussing to restaff as GENADMIN or continue as RFF. **NEXT ACTION:** Staffing though CENTCOM. **KEY DATES:** LAD 15 JUN 08

POC:

(b)(3), (b)(6)

**11. TOPIC:** MNC-I RFF #162, CID BN HHD assigned to MNC-I (Update)

**DISCUSSION:** This RFF requests the deployment of one Criminal Investigations Division Battalion HHD to the Iraq Theater of Operations (ITO). MNC-I requires a separate unit (1 x CID BN HHD) to conduct operations and criminalistic analysis for all Non-Improvised Explosive Device (IED) related evidence in the Iraq theater of operations. The CID BN HHD will serve as the Command and Control node for the future deployment of four Joint Expeditionary Forensic Facilities (JEFFs) to the ITO. JEFFS are a comprehensive forensic force multiplier for maneuver as well as support units that provide an immediate offensive capability by exploiting evidence of forensic value before, during and after any combat operations. The CID BN HHD provides forensic evidence collation, forensic examination and criminalistic analysis, command and control and linkage to MNC-I as well as reach back capability to the United States Criminal Investigations Laboratory (USACIL) and other CONUS labs and facilities. The CID BN HHD will liaise with appropriate interagency organizations to provide forensic support as needed. This capability will provide a critical resource and combat multiplier for deployed forces theater wide. Released to MNF-I on 4 NOV 07.

### NEXT ACTION: MNF-I staffing

KEY DATES: EAD 1 MAR 08. LAD 15 MAR 08

POC:	(b)(3), (b)(6)	
<u>N</u>	1.4a, 1.4g	
NEXT ACTION: MNC-I staff	ina	

**KEY DATES:** Personnel currently in theater; EAD and LAD not required.

POC:

(b)(3), (b)(6)

**13. TOPIC:** RFF 719 Mod 6, Replacement Division Headquarters for Multinational Division Center (MND-C) (Update)

**DISCUSSION:** It is conceivable that MNC-I will sustain the current level of brigade combat teams through the summer of 2009. In addition to maintaining the current set of forces,

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Multinational Division-Center (MND-C) will assume responsibility for the current Multinational Division-Central South (MND-CS) on or about 1 MAY 08, increasing the division's geographical coverage area by at least one seventh (fourteen percent). In view of these facts, MNC-I believes it is necessary to request a replacement of the current Multinational Division-Center (MND-C) Division Headquarters. 3d Infantry Division, in order to maintain the same level of command and span of control. As the headquarters is replaced, the package of enablers for the division must also be replaced. LAD for this replacement division headquarters is 12 MAY 08. Transmitted to MNF-I 14 AUG 07. Submitted to CENTCOM 11 SEP 07. To Joint Staff 4 OCT 07. 16 OCT verified MTOE of 10<sup>th</sup> MTN DIV HQ as acceptable. Div HQ appoved in 1 NOV SDOB; enablers projected for a later (29) NOV SDOB.

**NEXT ACTION:** Respond to requests for information.

<b>KEY DATES</b> :	LADS:	12 MAY	80
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POC:

(b)(3), (b)(6)

**14. TOPIC:** FY08 SECFOR (Update)

DISCUSSION: 76<sup>th</sup> BCT will conduct a second PDSS 8-14 November and finalize the location of 2 of its battalion headquarters. (b)(3), (b)(6) RCD ARNG and I will be traveling up to Balad to meet with the 76<sup>th</sup> BCT PDSS team on 12 Nov to discuss the available options. TPE listings for the 76<sup>th</sup> and 39<sup>th</sup> BCT's are being consolidated for transmission to FORSCOM by 15 NOV 07 - awaiting final validation by MNC-I subordinates.

**NEXT ACTION:** Continue Coordination with ALCON. KEY DATES: TBD POC:

(b)(3), (b)(6) 

15. TOPIC: RFF 759 Mod 1, 126 FMCO(-) BOG Extension (Update) **DISCUSSION:** This modification changes the 126 Financial Management Company (minus) from 90 day BOG to an enduring requirement. Additionally, it requests that the RFF requirement be changed from a Financial Management Company (-) to a Financial Management 1.4a (but as of 24 OCT 07 fifteen) MNC-I finance detachments support 192,000 CO. personnel (military and civilian) in Iraq, greater than twice the doctrinal number of 6,000 personnel each. MNC-I finance units also disburse over \$2,000,000,000 (\$2 billion) annually. Currently, three Financial Management COs provide internal control and technical oversight of MNC-I finance detachments in order to maintain accountability of public funds. A minimum of three Financial Management COs are required by doctrine to provide internal control/oversight. Redeployment of the 126 Financial Management CO (-) after 90 days will violate the doctrinal template and increase the potential for loss of public funds. Sourcing of the 126 Financial Management CO (-) at 1.4a PAX) also jeopardizes their ability to perform their mission. This will restore the financial internal control/technical oversight capability that existed prior to FY 06-08 rotation. Two Department of Defense IG audits of internal controls of finance operations in South West Asia are currently ongoing or scheduled to begin in 2008. Transmitted to MNF-I 6 OCT 07. COMMENT: Force changed the request from an extension to an enduring requirement. Submitted BOG extension GENADMIN request to CENTCOM; in staffing. Should be released to JS this week.

#### **NEXT ACTION:** Staffing through CENTCOM

**KEY DATES:** Extend current unit until 1 AUG 08 POC:

(b)(3), (b)(6)

**16. TOPIC:** RFF 774, Mental Health, Preventative Medicine, and Medical Logistics (No Change)

**DISCUSSION:** During OIF rotation 06-08 MNC-I has 3 non-transformed Sustainment Brigades that provide daily care to the 164,000 U.S. personnel. For OIF rotation 07-09 (3)

transformed Sustainment Brigades whose MTOEs do not contain Mental Health, Preventive Medicine and Medical Logistics are scheduled to deploy. This RFF is a one-for-one replacement of the capability lost due to transformation. Total of 24 Personnel. JFCOM will continue to seek sourcing for the Health Services Det at Q-West. 16 of 24 (two teams) personnel sourced in GFMAP Mod 9. 3<sup>rd</sup> team solution out for chops. **NEXT ACTION:** Respond to any RFIs.

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KEY DATES: Various LADs. Draft LAD shift to 25 FEB 08. POC: (b)(3), (b)(6)

**17. TOPIC:** RFF 786, Mobile Public Affairs Detachment (MPAD) (No Change)

1.4a, 1.4g	
NEXT ACTION: Await arrival of MPAD in theater. KEY DATES: LAD 1 FEB 08.	
POC: (b)(3), (b)(6)	
I.4a, 1.4b, 1.4d	
POC: (b)(3), (b)(6)	

**19. TOPIC:** GFMAP 648 MoD 3 (IAG) (No Change)

**Discussion:** This RFF requests 1 X Division MiTT to support 11<sup>th</sup> IA Division, adds medics for the Motor Transport Regiment (MTR) and LOG BN MTTs. It adds EOD manning and MP manning for division MiTTs. It also adds 4 X BTTs to support current Department of Border Enforcement (DBE) force structure. Total increase of 1.4a X Pax. To CENTCOM 22 FEB 07. Release to Joint Staff and renamed GFMAP 648 Mod 3. TGT SDOB TBD. JFCOM Sourcing RFF Rollup 15 MAY shows Partial Solution Submitted (1.4aPAX) with Non-concur on remaining capability, TGT SDOB 17 MAY 07. In SDOB for 25 MAY. Have submitted RFI through MNF-I requesting status on remaining 1.4a PAX of the RFF. 1.4a sourced in EXORD Mod 22. P4 Memo submitted by BG Pittard through GEN Petraeus to ADM Fallon requesting assistance. AO Force Sourcing SVTC slides 19 Jun 07 state "Partial solution ordered (1.4a PAX). Continue staffing remaining PAX (5 MiTTs). TGT SDOB: 26 JUL 07." Force Provider non-Concurs to remaining 5 MiTTs. Joint Staff recommends that RFF be closed. RFF to remain open with

possibility of some Joint Sourcing. Aslots will be sourced by FY 08 sourcing; 1.4aremain sourced, 1.4aremain unsourced. Joint solution being examined.

NEXT ACTION: Have requested status through	ugh MNF-I. CENTCC	OM researching status of
second P4 sent from GEN Petraeus to ADM	Fallon on this issue.	No update at this date, no
date of action forecast, although the RFF is s	till to remain open.	All force providers non-concur
to sourcing. Four potential Courses of Action	n are in staffing at this	s time. 3 <sup>rd</sup> round of chops
targeting OCT SDOB resolution. SDOB 18 C	OCT has sourcing so	lution for 1 HQ National Dep of
Border Enforcement (DBE) Transition Team	1.4a	11 personnel sourced in
GFMAP Mod 9. Rest held in abeyance.		
-		

**KEY DATES:** None at this time.

POC:

(b)(3), (b)(6)

20. TOPIC: RFF 695 for 316TH ESC (Update)

**DISCUSSION:** 316th ESC RFF requests 1.4a ax to provide staff augmentation, ISF support, and distribution management capability to this USAR unit that will deploy under a new Modular MTOE of <u>1.4a</u> pax; reduction of <u>1.4a</u> personnel) compared to the 13th SCE, and <u>1.4a</u> personnel) compared to 3rd COSCOM. Additional personnel will enable 316th ability to plan, coordinate, and synchronize logistics support and sustainment operations across the ITO. Reduced manning based on transformation to Single Log C2 with 1st Theater Support Command (TSC) assuming portions of overall theater sustainment mission from the ESC. Timeline for 1st TSC to assume Single Log C2 is a minimum of 6 months into the 316th ESC rotation (~Jan 08). CENTCOM RFF 695 released 9 Nov 06. Sourced in 07-09 EXORD Mod 7. CENTCOM also states in EXORD that this enduring request will be sourced after 07-09 via a JMD. Since then, CCJ1 And CCJ4 have stated via e-mail that the JMD is not the correct method of sourcing this requirement and do not endorse the creation of a JMD to support this requirement. Discussed in detail with CENTCOM, JFCOM, and FORSCOM 21 Aug. Seeking short and long term solution. Short term solution is either a BOG extension (which CENTCOM vetted and believes is not feasible), or seeing volunteers and plugging with CONUS units. Long term solution is mod 2 to RFF 695 which will make the requirement enduring for the next ESC. 23 Aug: JFCOM AO is also researching the possibility of changing EXORD mod 7 to remove the JMD and make the requirement enduring by disconnecting the augmentation from single log C2 which will alleviate the need to an RFF mod. Formal message at CENTCOM and ARCENT FFA. JFCOM has stated via email that RFF 695 mod 2 will need to come forward to change the EXORD wording and to make the augmentation enduring and distinct from Single Log C2. CENTCOM is requesting that JS rescind the EXORD requiring the JMD. ESC is preparing to route their RFF. Short term solution is progressing. MNC-I CJ1 is working with 316 ESC G1 and coordinating with HQDA to have orders cut for current ESC augmentation volunteers. Coordination efforts are also in progress to use personnel on the in theater volunteer list (maintained by MNC-I CJ1) to fill nearly all of the remaining 51 positions left open. This effort will take approximately one month to complete and there is a risk of having Soldiers who have put their name on the volunteer list having changed their mind regarding staving in theater. 316 ESC has successfully filled <u>1.4a</u> slots for the augmentation plug using the theater volunteer list and DA is providing the other 2 individuals. Will continue to press on the longrange sourcing solution. DA has refused to extend the 1.44AGR Soldiers. Total now needed for short-term plug is 1.4a Additionally, the volunteer pool has shrunk and will not provide near the number of 14 identified. ARFOR and operational chain of commands apprised of situation. ESC will continue to identify volunteers until 15 Nov, and then ARFOR will need to provide remainder. Working point paper with C4 (b)(3), (b)(6) to route up chain of command for GO attention.

#### **NEXT ACTION:**

- Track and report short term plug. Push RFF mod up.

Declassified by: MG Michael X. Garrett, **USCENTCOM** Chief of Staff Declassified on: 201505

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KEY DATES:
- ~25 Feb 07: RDD for replacements
-15 Jul 07: LAD for 316th ESC Personnel
POC: (b)(3), (b)(6)
(b)(3), (b)(6)
<b>21. TOPIC:</b> MNC-KU JMD (Update) <b>DISCUSSION:</b> MNC-KU JMD was ordered in response to RFF 695M1 after first rotation was
sourced via traditional sourcing. JMD is loaded in database by MNC-I CJ1, but cannot be
activated by CENTCOM J1 due to the JMD process running through the GFMB, rather than the
PSRB process. JMD cannot be active until JS directs which service(s) will fill this 1.4apax JMD.
Have again asked CENTCOM FM for support in resolving this sourcing issue. Working point
paper with C4 ( (b)(3), (b)(6) to route up chain of command for GO attention.
<b>NEXT ACTION:</b> Request CENTCOM FM to engage joint staff to change EXORD to indicate
service(s) to fill.
<b>KEY DATES:</b> 1 Feb, MOB date for possible reservists to fill billets.
POC: (b)(3), (b)(6)
<b>22. TOPIC:</b> 1.4a (No Change)
22. TOPIC: 1.4a (No Change) NEXT ACTION: Complete CENTCOM Fall Force Flow Conference
KEY DATES:
3-7 DEC 07 FORSCOM Sourcing Conf Fort MacPherson, GA
Mid Jan 08 JFCOM Sourcing Conf Norfolk, VA
7-18 APR (Tent) CC FY09 Force Flow Conf Scott AFB, IL
POC: (b)(3), (b)(6)

**23. TOPIC:** Warfighter Function Rep (WFF) training proposal (Update)

DISCUSSION: IRT rapid theater turnover, rapid changes in the FM process and general inexperience in force management, joint AO level proposal is being generated to conduct training on FM processes and organizational support ICW CENTCOM FM shop. Working to identify agenda and location based on simple cost/benefit analysis. This conference will include MNF-I, MNC-I, MNSTC-I and TF 14a WFFs, and 18<sup>th</sup> ABN Corps primary Force Gen Reps. Proposal also includes making this training agenda theater-wide to be repeated annually at the beginning of the Force Requirements conference and exported to the WFFs of the incoming Corps prior to deployment. CENTCOM is coordinating training on 15 OCT at Scott AFB as part of the Force Flow Conference. Also considering a combined CENTCOM/MNC-I MTT for XVIII ABN if required to training XVIII ABN Corps WFFs if needed. XVIII ABN will send seven personnel to the training at Scott AFB. Primary FG AOs did not attend due to CPX at XVIII ABC.

**NEXT ACTION:** Continue coordination efforts with ALCON. KEY DATES: POC:

(b)(3), (b)(6)